

DIVERSITY POLICY

1 Introduction

Cadoux Limited and all its related corporate bodies are committed to workplace diversity. Cadoux recognises the benefits arising from employee and Board diversity, including a broader pool of high-quality employees, improving employee retention, accessing different perspectives and ideas and benefiting from all available talent. Diversity includes, but is not limited to, gender, age, ethnicity and cultural background.

To the extent practicable, Cadoux will address the recommendations and guidance provided in the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations. The Diversity Policy does not form part of an employee's contract of employment with Cadoux, nor gives rise to contractual obligations. However, to the extent that the Diversity Policy requires an employee to do or refrain from doing something and at all times subject to legal obligations, the Diversity Policy forms a direction from the Company with which an employee is expected to comply.

2 Objectives

The Diversity Policy provides a framework for the Company to achieve:

- i) a diverse and skilled workforce, leading to continuous improvement in service delivery and achievement of corporate goals;
- ii) a workplace culture characterised by inclusive practices and behaviours for the benefit of all staff;
- iii) employment and career development opportunities for women;
- iv) gender equality by continuously assessing pay equity on an annual basis;
- v) a work environment that values and utilises the contributions of employees with diverse backgrounds, experiences and perspectives through improved awareness of the benefits of workforce diversity and successful management of diversity; and
- vi) awareness in all staff of their rights and responsibilities with regards to fairness, equity and respect for all aspects of diversity, (collectively, the Objectives).

The Diversity Policy does not impose on the Company, its directors, officers, agents or employee any obligation to engage in, or justification for engaging in, any conduct which is illegal or contrary to any anti-discrimination or equal employment opportunity legislation or laws in any State or Territory of Australia or of any foreign jurisdiction.

3 Responsibilities and Reporting

The Board's commitment:

- a) The Board is committed to workplace diversity, with a particular focus on supporting the representation of women at the senior level of the Company and on the Board.
- b) The Board is responsible for developing measurable objectives and strategies to meet the Objectives of the Diversity Policy and monitoring the progress of the measurable objectives through the monitoring, evaluation and reporting.

- c) The Board may also set measurable objectives for achieving gender diversity and monitor their achievement.
- d) The Board will conduct all Board appointment processes in a manner that promotes gender diversity, including establishing a structured approach for identifying a pool of candidates, using external experts where necessary.

The Company's diversity strategies include:

- a) recruiting from a diverse pool of candidates for all positions, including senior management and the Board;
- b) reviewing succession plans to ensure an appropriate focus on diversity;
- c) identifying specific factors to take account of in recruitment and selection processes to encourage diversity;
- d) developing programs to develop a broader pool of skilled and experienced senior management and Board candidates, including, workplace development programs, mentoring programs and targeted training and development;
- e) developing a culture which takes account of domestic responsibilities of employees; and
- f) any other strategies the Board develops from time to time.

The Managing Director and Chairman will monitor the scope and currency of this policy. The Company is responsible for implementing, monitoring and reporting on the Measurable Objectives. The Board will include in the Annual Report each year:

- a) the measurable objectives, if any, set by the Board;
- b) progress against the objectives; and
- c) the proportion of women employees in the whole organisation, at senior management level and at Board level.



Roland Hill

Chief Executive Officer

Review Date: 31 March 2026

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Date